## 2021-22 Budget Update

## The School District of Haverford Township

## ASSUMPTIONS

ACT 1 Index is 3.0\%

ACT 1 Index immediately following the countywide reassessment is the 2020-21 Index of 2.6\%

No Act 1 Exceptions are available

PSERS Employer Contribution Rate is $34.94 \%$

January 1, 2021 Certified Assessment - \$6,360,012,575

New money Debt Service added for Phase 2 of High School Project
$\$ 425,000$ of Capitalized Interest Used to reduce Debt Service

## NEW POSITIONS

### 8.0 Teaching Positions

1.0 Psychologist
1.0 Assistant Principal
1.0 Custodial Supervisor
0.5 Increase to Registrar Position

Student Tech Positions

## Old Assessment New Assessment

| Assessment | $3,171,728,464$ | $6,360,012,572$ |
| :--- | ---: | ---: |
| 2020-21 Millage Rate | 33.5791 | 16.7458 |
| Tax Levy | $\$ 106,503,787$ | $106,503,787$ |
| Tax Relief | $(\$ 2,104,091)$ | $(2,104,091)$ |
| Net Tax Levy | $\$ 104,399,696$ | $\$ 104,399,696$ |
| Collection Rate | $96.65441 \%$ | $96.65441 \%$ |
| Net Collection | $\$ 100,906,910$ | $\$ 100,906,910$ |
| Value of a Mill | $\$ 3,005,051$ | $\$ 6,025,788$ |
| Millage increase with $2.6 \%$ | 0.8731 |  |
| Act 1 increase |  | 0.4354 |
| Needed From Taxation | $\$ 2,623,580$ | $\$ 2,623,580$ |


| REVENUES | $\mathbf{1 3 1 , 0 4 6 , 7 4 4}$ |
| :--- | ---: | ---: |
| EXPENDITURES | $137,538,703$ |
| BUDGETARY RESERVE | 800,000 |
|  | $138,338,703$ |
| (Shortfall) Surplus | $(6,491,958)$ |
| Use of Fund Balance | $\mathbf{3 , 8 6 8 , 3 7 8}$ |
| Needed from Taxation | $\mathbf{2 , 6 2 3 , 5 8 0}$ |
| Value of a Mill | $\mathbf{6 , 0 2 5 , 7 8 8}$ |
| Millage Increase | $\mathbf{0 . 4 3 5 4}$ |
| Current Millage Rate | $\mathbf{1 6 . 7 4 5 8}$ |
| New Millage Rate | $\mathbf{1 7 . 1 8 1 2}$ |
| Percent Increase | $2.60 \%$ |
| Average Tax Increase | $\$ 155$ |


| REVENUE BUDGET |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018-19 Actual | 2019-20 Actual | 2020-21 Budget | 2021-22 <br> Budget |  |
| 6000 Local Sources |  |  |  |  |  |
| 6111 Current R/E Taxes | 94,920,145 | 97,330,453 | 100,906,910 | 100,906,910 |  |
| 6112 Interim R/E Taxes | 470,975 | 385,062 | 480,000 | 480,000 |  |
| 6113 Public Utility Realty Tax | 91,566 | 90,650 | 92,560 | 90,650 |  |
| 6153 R/E Transfer Taxes | 1,646,076 | 1,656,148 | 1,080,000 | 1,600,000 |  |
| 6400 Tax Delinquencies | 1,391,843 | 1,373,281 | 1,800,000 | 1,500,000 |  |
| 6510 Interest | 1,160,141 | 845,451 | 370,000 | 350,000 |  |
| 6700 Revenue from Activities | 40,877 | 65,124 | 60,000 | 65,000 |  |
| 6910 Rentals | 170,610 | 79,476 | 145,000 | 145,000 |  |
| 6940 Tuition | 61,360 | 13,364 | 50,000 | 60,000 |  |
| 6980 Misc Revenues | 27,182 | 470,938 | 160,000 | 160,000 |  |
| Total Local Sources | 99,980,775 | 102,309,948 | 105,144,470 | 105,357,560 | 80.40\% |
| 7000 State Sources |  |  |  |  |  |
| 7110 Basic Instruction | 3,477,722 | 3,631,996 | 3,718,423 | 3,755,607 |  |
| 7160 1305/1306 Students |  | 13,209 |  |  |  |
| 7271 Special Education | 2,612,287 | 2,684,331 | 2,702,558 | 2,729,583 |  |
| 7310 Transportation | 1,597,026 | 1,334,047 | 1,523,967 | 1,539,207 |  |
| 7320 Sinking Fund Payments | 56,872 | 123,115 | 255,000 | 125,000 |  |
| 7330 Medical/Dental/Nurses | 133,972 | 134,920 | 135,565 | 135,000 |  |
| 7340 State Prop Tax Red | 2,103,915 | 2,103,839 | 2,104,091 | 2,103,899 |  |
| 7361 Safety/Security Grant |  | 167,271 | 45,000 | 45,000 |  |
| 7505 Ready to Learn | 192,476 | 192,476 | 200,639 | 200,639 |  |
| 7599 Other State Grants | 25,000 | 27,585 | 150,000 | 150,000 |  |
| 7810 Social Security Revenues | 2,124,321 | 1,967,583 | 2,253,739 | 2,312,198 |  |
| 7820 Retirement Revenues | 9,226,291 | 9,758,244 | 10,398,359 | 10,844,052 |  |
| Total State Sources | 21,549,882 | 22,138,616 | 23,487,341 | 23,940,184 | 18.27\% |
| Total Federal Sources | 1,827,177 | 1,731,337 | 1,540,680 | 1,748,000 | 1.33\% |
| Total Other Financing Sources | 100 | - | - | 1,000 | 0.00\% |
| TOTAL REVENUES | 123,357,934 | 126,179,901 | 130,172,491 | 131,046,744 | 100.00\% |

EXPENDITURE BUDGET

|  | 2018-19 | 2019-20 | 2020-21 | 2021-22 | BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description | ACTUAL | ACTUAL | BUDGET | BUDGET | VARIANCE |
| Administrators | \$4,735,439 | \$4,987,083 | \$5,267,905 | \$5,441,800 | 173,895 |
| Teachers | \$38,515,637 | \$39,483,295 | \$41,556,253 | \$42,700,941 | 1,144,688 |
| Professional, Other | \$529,437 | \$544,730 | \$559,677 | \$576,467 | 16,790 |
| Technology Assts/MBAs | \$770,997 | \$753,310 | \$825,684 | \$867,455 | 41,771 |
| Office / Clerical | \$2,351,910 | \$2,508,321 | \$2,587,844 | \$2,687,049 | 99,205 |
| Oper/Maint | \$677,331 | \$686,378 | \$764,769 | \$857,712 | 92,943 |
| Transportation | \$2,256,869 | \$2,143,851 | \$2,399,152 | \$2,471,127 | 71,975 |
| Custodial | \$2,724,408 | \$2,794,564 | \$2,871,233 | \$2,957,370 | 86,137 |
| Instr Aides | \$3,218,833 | \$3,242,973 | \$3,430,680 | \$3,512,498 | 81,818 |
| Salaries | \$55,780,861 | \$57,144,505 | \$60,263,197 | \$62,072,418 | 1,809,222 |
| Medical | \$10,200,004 | \$9,930,206 | \$10,313,357 | \$10,505,357 | 192,000 |
| Dental Insurance | \$559,414 | \$575,068 | \$586,000 | \$597,000 | 11,000 |
| Life Insurance | \$52,930 | \$54,970 | \$60,000 | \$56,000 | $(4,000)$ |
| Disability Insurance | \$17,398 | \$18,412 | \$18,000 | \$18,000 | 0 |
| Prescription | \$1,633,216 | \$2,224,164 | \$3,299,866 | \$3,371,866 | 72,000 |
| Social Security | \$4,143,481 | \$4,259,278 | \$4,507,477 | \$4,624,395 | 116,918 |
| Retirement Contributions | \$18,438,335 | \$19,536,736 | \$20,796,717 | \$21,688,103 | 891,386 |
| Tuition Reimbursement | \$193,102 | \$250,067 | \$195,000 | \$200,000 | 5,000 |
| Unemployment Comp. | \$5,076 | \$7,342 | \$10,000 | \$200,000 | 190,000 |
| Worker's Compensation | \$468,210 | \$399,455 | \$350,000 | \$350,000 |  |
| Other Employ Benefits | \$91,104 | \$237,944 | \$150,000 | \$150,000 |  |
| Benefits | \$35,802,270 | \$37,493,642 | \$40,286,417 | \$41,760,721 | 1,474,304 |
| Prof. Educ. | \$71,193 | \$80,259 | \$71,255 | \$73,900 | 2,645 |
| Prof. Educ. IU Services | \$1,655,845 | \$1,314,507 | \$1,811,208 | \$2,002,000 | 190,792 |
| Professional Training | \$57,434 | \$57,310 | \$0 | \$21,500 | 21,500 |
| Contracted Substitutes | \$145,538 | \$90,532 | \$115,000 | \$150,000 | 35,000 |
| Other Prof. Services | \$1,464,856 | \$1,583,354 | \$1,537,660 | \$1,840,200 | 302,540 |
| Technical Services | \$5,985 | \$7,032 | \$8,500 | \$11,500 | 3,000 |
| Technology Support | \$500 | \$11 | \$42,200 | \$91,500 | 49,300 |
| Athletic Security | \$800 | \$0 | \$1,500 | \$1,500 | 0 |
| Other Prof. Services | \$79,535 | \$67,931 | \$81,500 | \$80,500 | $(1,000)$ |
| Professional Services | \$3,481,686 | \$3,200,936 | \$3,668,823 | \$4,272,600 | 603,777 |


| EXPENDITURE BUDGET(Continued) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018-19 | 2019-20 | 2020-21 | 2021-22 | BUDGET |
| Description | ACTUAL | ACTUAL | BUDGET | BUDGET | VARIANCE |
| Disposal Services | \$50,733 | \$45,894 | \$48,000 | \$48,000 | 0 |
| Laundry \& Linen | \$13,756 | \$14,096 | \$18,250 | \$18,326 | 76 |
| Electricity | \$770,173 | \$760,595 | \$825,000 | \$736,000 | $(89,000)$ |
| Water / Sewer | \$167,552 | \$144,175 | \$173,300 | \$158,300 | $(15,000)$ |
| Repairs \& Maintenance | \$559,620 | \$580,763 | \$619,450 | \$552,485 | $(66,965)$ |
| Special Maint Repairs | \$301,661 | \$361,297 | \$0 | \$300,000 | 300,000 |
| Copier Repair/Maint | \$72,184 | \$978 | \$0 | \$0 | 0 |
| Rep/Maint-Computers | \$290,805 | \$458,155 | \$456,022 | \$556,861 | 100,839 |
| IU Fair Share | \$170,629 | \$162,291 | \$161,362 | \$175,000 | 13,638 |
| Rental - Bldgs/Land | \$37,081 | \$32,103 | \$39,000 | \$47,000 | 8,000 |
| Rental - Equipment | \$530,289 | \$538,230 | \$975,673 | \$1,038,600 | 62,927 |
| Transport Vehicle Lease | \$379,422 | \$339,545 | \$284,000 | \$284,000 | 0 |
| Oper/Maint Vehicle Lease | \$26,937 | \$22,873 | \$28,500 | \$28,500 | 0 |
| Rental (technology related) | \$49,997 | \$70,737 | \$52,000 | \$55,000 | 3,000 |
| Construction Services | \$0 | \$0 | \$0 | \$0 | 0 |
| Extermination Services | \$0 | \$0 | \$200 | \$0 | (200) |
| Purchased Property Servs | \$3,420,839 | \$3,531,732 | \$3,680,757 | \$3,998,072 | 317,315 |
| Contracted Student Transportation | \$45,696 | \$10,744 | \$19,200 | \$23,000 | 3,800 |
| I.U. Transportation | \$61,315 | \$46,171 | \$10,000 | \$10,000 | 0 |
| Fare Based Transportation | \$1,211 | \$2,426 | \$4,000 | \$4,000 | 0 |
| Auto Liability Insurance | \$98,338 | \$97,201 | \$100,000 | \$100,000 | 0 |
| Gen Prop \& Liab Insurance | \$242,495 | \$269,993 | \$245,000 | \$265,000 | 20,000 |
| Bonding Insurance | \$1,345 | \$2,443 | \$1,500 | \$3,000 | 1,500 |
| Admim/Board E\&O Insurance | \$129,584 | \$101,384 | \$138,000 | \$130,000 | $(8,000)$ |
| Underground Storage Tank Insurar | \$5,115 | \$4,703 | \$10,000 | \$10,000 | 0 |
| Athletic Insurance | \$12,174 | \$12,174 | \$12,500 | \$12,400 | (100) |
| Postage/Telephone | \$138,445 | \$131,722 | \$146,550 | \$138,300 | $(8,250)$ |
| Communications (technology) | \$55,815 | \$69,286 | \$55,000 | \$68,000 | 13,000 |
| Advertising | \$8,876 | \$3,543 | \$3,000 | \$3,600 | 600 |
| Printing \& Binding | \$10,727 | \$9,059 | \$16,700 | \$11,950 | $(4,750)$ |
| Tuition to Othr LEA's Within | \$174,729 | \$12,002 | \$180,000 | \$180,000 | 0 |
| Tuition-Charter Schools | \$329,425 | \$340,251 | \$300,000 | \$940,000 | 640,000 |
| Tuition to Private Schools | \$1,772,172 | \$1,573,915 | \$1,425,000 | \$1,425,000 | 0 |
| Tuition to AVTS | \$686,125 | \$680,992 | \$775,884 | \$750,000 | $(25,884)$ |
| Instr-Higher Ed | \$1,323,216 | \$1,323,446 | \$1,351,645 | \$1,369,535 | 17,890 |
| Tuition-APS, PRRI | \$2,667,977 | \$2,787,500 | \$3,555,000 | \$3,650,000 | 95,000 |
| Travel/Mileage | \$61,823 | \$41,768 | \$77,348 | \$81,548 | 4,200 |
| Misc Purchased Services | \$4,499 | \$1,127 | \$2,100 | \$1,000 | $(1,100)$ |
| Crossing Guards/Other | \$176,529 | \$184,308 | \$200,000 | \$200,000 | 0 |
| Int. Unit pymts by W/H | \$110,536 | \$109,650 | \$110,038 | \$109,650 | (388) |
| Other Purchases Services | \$8,118,167 | \$7,815,808 | \$8,738,465 | \$9,485,983 | 747,518 |


| EXPENDITURE BUDGET(Continued) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018-19 | 2019-20 | 2020-21 | 2021-22 | BUDGET |
| Description | ACTUAL | ACTUAL | BUDGET | BUDGET | VARIANCE |
| General Supplies | \$1,368,361 | \$1,245,367 | \$1,346,050 | \$1,460,450 | 114,400 |
| Technology Supplies | \$33,639 | \$96,654 | \$68,723 | \$89,000 | 20,277 |
| Natural Gas | \$299,280 | \$246,017 | \$291,500 | \$284,000 | $(7,500)$ |
| Propane | \$4,171 | \$2,736 | \$8,000 | \$12,500 | 4,500 |
| Heating Oil | \$58,419 | \$1,020 | \$50,000 | \$50,000 | 0 |
| Gasolene | \$29,569 | \$26,764 | \$31,000 | \$35,000 | 4,000 |
| Diesel Fuel/Bus Propane | \$187,486 | \$164,126 | \$150,000 | \$270,000 | 120,000 |
| Meals/Refreshments | \$31,373 | \$19,131 | \$0 | \$6,300 | 6,300 |
| Books \& Periodicals | \$609,766 | \$516,831 | \$902,072 | \$536,050 | $(366,022)$ |
| Instr Software | \$15,793 | \$12,538 | \$13,000 | \$13,000 | 0 |
| Technology related Supplies | \$455,016 | \$306,474 | \$542,747 | \$560,595 | 17,848 |
| Supplies | \$3,092,873 | \$2,637,658 | \$3,403,092 | \$3,316,895 | $(86,197)$ |
| Land Acquisition | \$0 | \$49,545 | \$1,990 | \$2,000 | 10 |
| Equipment - New | \$134,137 | \$65,566 | \$76,053 | \$89,115 | 13,062 |
| Equipment-Safe Schools Grant |  | \$131,067 | \$0 | \$0 | 0 |
| Computers - New | \$197,392 | \$131,935 | \$99,906 | \$93,000 | $(6,906)$ |
| Equipment - Replacement | \$120,497 | \$133,162 | \$87,090 | \$196,985 | 109,895 |
| Computers - Replacement | \$303 | \$0 | \$500 | \$2,500 | 2,000 |
| Equipment | \$452,329 | \$511,275 | \$265,539 | \$383,600 | 118,061 |
| Dues \& Fees | \$296,360 | \$283,242 | \$345,695 | \$322,145 | $(23,550)$ |
| Judgements | \$0 | \$0 | \$0 | \$0 | 0 |
| Interest - Bonds | \$4,470,324 | \$4,152,827 | \$4,109,833 | \$4,561,268 | 451,435 |
| Refunds - Prior Year Receipts | \$0 | \$8,480 | \$0 | \$0 | 0 |
| Pass-through Funds | \$508 | \$0 | \$0 | \$0 | 0 |
| Other Objects | \$4,767,192 | $\begin{array}{r} \text { \$4,444,549 } \\ \$ 0 \end{array}$ | \$4,455,528 | \$4,883,413 | 427,885 |
| Bonds - Principal Payments | \$6,215,000 | \$5,765,000 | \$6,310,000 | \$7,365,000 | 1,055,000 |
| Misc Other Use of Funds | \$78,496 |  |  |  |  |
| Other Financing Uses | \$6,293,496 | \$5,765,000 | \$6,310,000 | \$7,365,000 | 1,055,000 |
| Total Expenditures | \$121,209,713 | \$122,545,105 | \$131,071,818 | \$137,538,703 | 6,466,885 |

## COST DRIVERS

| Salary Increases | $\$ 1,040,652$ |
| :--- | ---: |
| New Salaries | $\$ 768,570$ |
| Salary Benefits | $\$ 1,474,304$ |
| IU Services | $\$ 190,792$ |
| Legal Costs | $\$ 85,000$ |
| Capital Maintenance | $\$ 300,000$ |
| Computer Repairs | $\$ 100,839$ |
| Charter School Tuition | $\$ 640,000$ |
| Special Ed Tuition | $\$ 95,000$ |
| Diesel Fuel | $\$ 120,000$ |
| Equipment | $\$ 118,061$ |
| Debt Service | $\$ 1,506,435$ |
|  |  |
| TOTAL COST DRIVERS | $\$ 6,439,653$ |

## 10 YEAR AVERAGE INCREASE

Fiscal Year Millage \% Increase

| $2012-13$ | 26.7305 | $2.73 \%$ |
| :--- | :--- | :--- |
| $2013-14$ | 27.6784 | $3.55 \%$ |
| $2014-15$ | 28.6692 | $3.58 \%$ |
| $2015-16$ | 29.4719 | $2.80 \%$ |
| $2016-17$ | 30.2964 | $2.80 \%$ |
| $2017-18$ | 31.0538 | $2.50 \%$ |
| $2018-19$ | 31.7990 | $2.40 \%$ |
| $2019-20$ | 32.5304 | $2.30 \%$ |
| $2020-21$ | 33.5791 | $3.22 \%$ |
| $2021-22$ | 17.1812 | $2.60 \%$ |
| Average Increase | $2.85 \%$ |  |

## OPT OUT VERSION

|  | OPT OUT VERSION |  |
| :--- | :--- | :--- |
| 1/21/2021 | BOARD MEETING | Adopt Opt Out resolution stating the district <br> will not raise taxes by more than the <br> index(2.60\%) |
| $2 / 2 / 2021$ | DEADLINE | To submit the resolution and related <br> documentation to PDE |
| FEB/MAR/APR | FINANCE LIAISONS MEETINGS | Refine the Budget |

